|  |
| --- |
|  |
| Project Scope Statement2015 VersionRelease 1 |
|  |
| HL7 Project Management Office Project Services Work Group |
|  |
| **Point of Contact Name and Email:** **David Hamill (****pmo@hl7.org****)****Co-Chairs of Project Services Work Group:** [**http://www.hl7.org/Special/committees/projectServices/leadership.cfm**](http://www.hl7.org/Special/committees/projectServices/leadership.cfm) |
| **Publication Date: January, 2015** |
|  |
| URL to download document: <http://www.hl7.org/permalink/?ProjectScopeStatement> |
|  |
| For prior versions of this document refer to:<http://www.hl7.org/Special/committees/projectServices/docs.cfm> |

|  |
| --- |
| The objective of this document is to communicate the type of activities a group is undertaking to achieve specific objectives or to produce specific work products. It’s intended for projects to produce standards or Implementation Guides as well as infrastructure projects. |

**Template Usage Information:**

* Replace **Highlighted Courier New** text with appropriate content.
* To use Track Changes, turn off “protection” by clicking on Tools > Unprotect Document; in Word 2010, select Review>Track Changes
* For assistance in completing each section, refer to [Appendix A](#Appendix_A).
* Information on the Project Approval Process is documented in [Appendix B](#Appendix_B).
* For FAQs (Frequently Asked Questions), refer to [Appendix C](#_Appendix_C_–)
* Submit template change requests to PMO@HL7.org
1. Project Name and ID

|  |  |
| --- | --- |
| [*Click here*](#Project_Name_help) *to go to Appendix A for more information regarding this section.* | *An ID will be assigned by Project Insight*  |
| **University/College Internernship Process Development** |  |
|

|  |  |
| --- | --- |
| [ ]  | TSC Notification Informative/DSTU to Normative Date :  |

 |
| **Check this box when the project proceeds from Informative to Normative or DSTU to Normative status. Forward to the TSC for notification, as this triggers American National Standards Institute (ANSI) Project Initiation Notification (PINS) submission.**  |

1. Sponsoring Group(s) / Project Team

[*Click here*](#Sponsoring_Group_help) *to go to Appendix A for more information regarding this section.*

|  |  |
| --- | --- |
| Primary Sponsor/Work Group (**1 Mandatory**)  | **Project Services/TSC** |
| Co-Sponsor Work Group(s) | Education Servcies |
| Co-Sponsor Group Approval Date |  |
| Indicate the level of involvement that the co-sponsor will have for this project:

|  |  |
| --- | --- |
| [ ]  | Request formal content review prior to ballot |
| [ ]  | Request periodic project updates. Specify period:  | Monthly, at WGMs, etc. |
| [ ]  | Other Involvement. Specify details here:  | Enter other involvement here |

 |
|  |  |
| **Project Team:** |  |
| Project facilitator (**1** **Mandatory**) | **Tom Maroon** |
| Other interested parties and their roles | Ed Hammond/Chuck Jaffe/Ken McCaslin |
| Multi-disciplinary project team (recommended) |  |
|  Modeling facilitator | **Enter a name here (or ask MnM for a name).** |
|  Publishing facilitator | **With the exception of FHIR projects, mandatory if balloting in the same cycle as project submission** |
|  Vocabulary facilitator | **Enter a name here (or ask Vocab for a name)** |
|  Domain expert rep |  |
|  Business requirement analyst | Ken McCaslin/Ed Hammond |
|  Conformance facilitator (for IG projects) |  |
|  Other facilitators (SOA, etc) |  |
|  |  |
| Implementers **(2** **Mandatory** for DSTU projects)***FHIR Project Note:*** *The implementer requirement will be handled by the “balloting” project. Therefore work groups do not fill out the above section. However, feel free to list implementers specific to your work group’s resources if you know of any.* |
| 1)  |
| 2)  |

1. Project Definition
	1. Project Scope

[*Click here*](#Project_Scope_help) *to go to Appendix A for more information regarding this section and FHIR project instructions.*

|  |
| --- |
| **In an effort to make HL7 better known and to socialize opportunities to be engaged with the organization, HL7 will create a process to help educate University/College Students through the engagement of project components. Project components will be sub-pieces that can be accomplished 16 week course.****Key components include:*** Guidance to Work Groups on how to make components that can be consumed by students during their semester and how best to address these items in Project Insight
* Build feedback process between co-chairs and college professors
* Build evaluation of students by the co-chairs
* Process to upload and evaluate the success of the students against expectations
* Project component selection process and engagement of the student with the work group
 |

* 1. Project Need

[*Click here*](#Project_Need_help) *to go to Appendix A for more information regarding this section and FHIR project instructions.*

|  |
| --- |
| **Work Groups willing to beta test this program****Universities and professors willing to work with HL7****Web services to provide list of available project components for students to select****Student temporary registration on HL7** |

* 1. Success Criteria

[*Click here*](#Success_Criteria_help) *to go to Appendix A for more information regarding this section and FHIR project instructions.*

|  |
| --- |
| **Successful beta test of the program with at least 1 university during 1 semester** |

* 1. Project Risks

[*Click here*](#Project_Risks_help) *to go to Appendix A for more information regarding this section.*

|  |  |
| --- | --- |
| Risk Description:  | **Identify any known risks at this time.** |
| Impact:  |

|  |  |  |  |
| --- | --- | --- | --- |
| [ ]  Critical | [ ]  Serious | [ ]  Significant | [x]  Low |

 |
| Likelihood:  |

|  |  |  |
| --- | --- | --- |
| [x]  High | [ ]  Med | [ ]  Low |

 |
| Risk Type:  |

|  |  |  |  |
| --- | --- | --- | --- |
| [ ]  Requirements | [x]  Resources | [ ]  Social-Political | [ ]  Technology |

 |
| Risk To HL7:  |

|  |  |  |  |
| --- | --- | --- | --- |
| [ ]  Internal to HL7 |  | [ ]  External to HL7 |  |

 |
| Mitigation Plan:  | **None** |
| **Copy this entire table as needed to define multiple project risks.** |

* 1. Security Risks

[*Click here*](#Security_Risks_help) *to go to Appendix A for more information regarding this section.*

|  |  |  |  |
| --- | --- | --- | --- |
| Will this project produce executable(s), for example, schemas, transforms, stylesheets, executable program, etc. If so the project must review and document security risks. | [ ]  Yes | [x]  No | [ ]  Unknown |

* 1. External Drivers

[*Click here*](#External_Drivers_help) *to go to Appendix A for more information regarding this section.*

|  |
| --- |
| **University ability to work with HL7 and timely turn around of student evaluation during the grading period.** |

* 1. Project Objectives / Deliverables / Target Dates

|  |  |
| --- | --- |
| *Within each row, enter the explicit work product(s) / objective(s). Indicate their target date at the right in WGM/Ballot Cycle format. Include the project end date as the last objective (for standards projects, the end date will be the projected ANSI approval date).*[*Click here*](#Project_Obj_Del_TgtDates_help) *for further information, FHIR project instructions, and an* [*EXAMPLE*](#Project_Obj_Del_TgtDates_Example_help) | **Target Date** *(in WGM or ballot cycle format, e.g.**‘2010 Sept WGM’ or* *‘2010 Jan Ballot’)* |
| **Draft documents to share with the Universities** | **March 2015** |
| **Draft of Project Component Scope Statement** | **March 2015** |
| **Draft guidance for Work Group Co-chairs for building project components** | **April 2015** |
| **Draft guidance for evaluation of component projects** | **May 2015** |
| **Work with Work Group to build beta project components** | **July 2015** |
| **Begin initial internship program with at least 1 university** | **September 2015** |
| **Begin next internship program**  | **October 2015** |
| **Evaluate program** | **November 2015** |
| **Update documents based on evaluation** | **December 2015** |
| **General rollout of program** | **January 2016 WGM** |
| **Close program** | **February 2016** |

* 1. Common Names / Keywords / Aliases

[*Click here*](#Common_Names_Keys_Aliasis_help) *to go to Appendix A for more information regarding this section.*

|  |
| --- |
| **What common name does your group use to refer to the product(s) produced? What alternative names, aliases and keywords does your group use to refer to the product(s) that will be produced? Some examples: C-CDA, LRI, eDOS.**  |

* 1. Lineage

[*Click here*](#Lineage_help) *to go to Appendix A for more information regarding this section.*

|  |
| --- |
| **If your project creates a Release 2 or 'higher', indicate the name of the prior product and if it is supplanting, replacing or coexisting with a previous release.** |

* 1. Project Requirements

[*Click here*](#Project_Requirements_help) *to go to Appendix A for more information regarding this section.*

|  |
| --- |
|  |

* 1. Project Dependencies

[*Click here*](#Project_Dependencies_help) *to go to Appendix A for more information regarding this section.*

|  |
| --- |
| **University willing to be engage****Work Group willing validate the program and create components of projects** |

* 1. Project Document Repository Location

[*Click here*](#Project_Doc_Repository_Location_help) *to go to Appendix A for more information regarding this section.*

|  |
| --- |
| **Will work with PMO to develop consistent repositories with the major project that the university intership component projects are a part.** |

* 1. Backwards Compatibility

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Are the items being produced by this project backward compatible? | [ ]  Yes | [ ]  No | [ ]  Unknown | [x]  N/A |
|  |
| For V3, are you using the current data types? (Refer to [TSC position statement on new projects using R2B](#TSC_position_statement_on_R2B) for more information on the current V3 data types) | [ ]  Yes | [ ]  No | N/A |  |
| If you check 'No' please explain the reason:  |
| **If desired, enter additional information regarding Backwards Compatibility.** |

* 1. External Vocabularies

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| Will this project include/reference external vocabularies? | [ ]  Yes | [ ]  No | [ ]  Unknown | [ ]  N/A |
| If yes, please list the vocabularies: |

1. Products

[*Click here*](#Products_help) *to go to Appendix A for more information regarding this section*

|  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- |
|

|  |  |
| --- | --- |
| [x]  | Non Product Project- (Educ. Marketing, Elec. Services, etc.) |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Domain Information Model (DIM / DMIM) |

 |
|

|  |  |
| --- | --- |
| [ ]  | Arden Syntax |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Documents – Administrative (e.g. SPL) |

 |
|

|  |  |
| --- | --- |
| [ ]  | Clinical Context Object Workgroup (CCOW) |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Documents – Clinical (e.g. CDA) |

 |
|

|  |  |
| --- | --- |
| [ ]  | Domain Analysis Model (DAM) |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Documents - Knowledge |

 |
|

|  |  |
| --- | --- |
| [ ]  | Electronic Health Record (EHR) Functional Profile |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Foundation – RIM |

 |
|

|  |  |
| --- | --- |
| [ ]  | Logical Model |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Foundation – Vocab Domains & Value Sets |

 |
|

|  |  |
| --- | --- |
| [ ]  | V2 Messages – Administrative |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Messages - Administrative |

 |
|

|  |  |
| --- | --- |
| [ ]  | V2 Messages - Clinical |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Messages - Clinical |

 |
|

|  |  |
| --- | --- |
| [ ]  | V2 Messages - Departmental |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Messages - Departmental |

 |
|

|  |  |
| --- | --- |
| [ ]  | V2 Messages – Infrastructure |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Messages - Infrastructure |

 |
|

|  |  |
| --- | --- |
| [ ]  | FHIR Resources |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Rules - GELLO |

 |
|

|  |  |
| --- | --- |
| [ ]  | FHIR Profiles |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Services – Java Services (ITS Work Group) |

 |
|

|  |  |
| --- | --- |
| [ ]  | New/Modified/HL7 Policy/Procedure/Process |

 |

|  |  |
| --- | --- |
| [ ]  | V3 Services – Web Services (SOA) |

 |
|

|  |  |
| --- | --- |
| [ ]  | New Product Definition |

 |  |
|

|  |  |
| --- | --- |
| [ ]  | New Product Family  |

 |  |
| **If you checked New Product Definition or New Product Family, please define below:** |

1. Project Intent (check all that apply)

[*Click here*](#Project_Intent_help) *to go to Appendix A for more information regarding this section and FHIR project instructions.*

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|

|  |  |
| --- | --- |
| [ ]  | Create new standard |
| [ ]  | Revise current standard (**see text box below**) |
| [ ]  | Reaffirmation of a standard |
| [ ]  | New/Modified HL7 Policy/Procedure/Process |
| [ ]  | Withdraw an Informative Document |
| [x]  | N/A (Project not directly related to an HL7 Standard) |

 |

|  |  |
| --- | --- |
| [ ]  | Supplement to a current standard |
| [ ]  | Implementation Guide (IG) will be created/modified |
|  | Project is adopting/endorsing an externally developed IG: Specify external organization in Sec. 6 below; Externally developed IG is to be (select one): |
| [ ]  | Adopted - OR -  | [ ]  | Endorsed |

 |
|  |

* 1. Ballot Type (check all that apply)

[*Click here*](#Ballot_Type_help) *to go to Appendix A for more information regarding this section and FHIR project instructions.*

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|

|  |  |
| --- | --- |
| [ ]  | Comment Only |
| [ ]  | Informative |
| [ ]  | DSTU to Normative |

 |

|  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- |
|

|  |  |
| --- | --- |
| [ ]  | Normative (no DSTU) |
| [ ]  | Joint Ballot (with other SDOs or HL7 Work Groups) |
| [x]  | N/A (project won’t go through ballot) |

 |

 |
|  |

* 1. Joint Copyright

[*Click here*](#Joint_Copyright_help) *to go to Appendix A for more information regarding this section*

*Check this box if you will be pursuing a joint copyright. Note that when this box is checked, a Joint Copyright Letter of Agreement must be submitted to the TSC in order for the PSS to receive TSC approval.*

|  |  |  |
| --- | --- | --- |
|

|  |  |
| --- | --- |
| [ ]  | Joint Copyrighted Material will be produced |

 |

1. Project Logistics
	1. External Project Collaboration

[*Click here*](#External_Project_Collaboration_help) *to go to Appendix A for more information regarding this section and FHIR project instructions.*

|  |
| --- |
| **Every attempt will be made to use generic HL7 documents for every university and when necessary reference professor material from the university that the student is already aware of through the course material** |
| For projects that have some of their content already developed: |
| How much content for this project is already developed? |  |
| Was the content externally developed (Y/N)?  |  |
| Date of external content review by the ARB? | **Approval date CCYY-MM-DD** |
| Is this a hosted (externally funded) project? (not asking for amount just if funded) | [ ]  Yes | [ ]  No |

* 1. Realm

[*Click here*](#Realm_help) *to go to Appendix A for guidelines regarding choosing Universal or Realm Specific.*

|  |  |  |  |
| --- | --- | --- | --- |
|

|  |  |
| --- | --- |
| [ ]  | Universal |

 | [ ]  Realm Specific |
|  | [ ]  Check here if this standard balloted or was previously approved as realm specific standard |
|  |  |

* 1. Project Approval Dates

[*Click here*](#Project_Approval_Dates_help) *to go to Appendix A for more information regarding this section.*

|  |  |
| --- | --- |
| Affiliate/US Realm Task Force Approval Date (for US Realm Specific Projects) | **USRTF Approval Date CCYY-MM-DD** |
| Sponsoring Work Group Approval Date | **WG Approval Date CCYY-MM-DD** |
| Steering Division Approval Date  | **SD Approval Date CCYY-MM-DD** |
|

|  |  |  |
| --- | --- | --- |
| [PBS Metrics and Work Group Health Reviewed](http://gforge.hl7.org/gf/download/docmanfileversion/7241/10172/PBSMetricGuidanceforSDCoChairs2013Final.doc)? (required for SD Approval) | [ ]  Yes | [ ]  No |

 |
| FHIR Project: FHIR Management Group Approval Date | **N/A** |
|  |
| Technical Steering Committee Approval Date | **TSC Approval Date CCYY-MM-DD** |
|

|  |  |  |
| --- | --- | --- |
| TSC has received a Copyright/Distribution Agreement (which contains the verbiage outlined within the SOU), signed by both parties. | [ ]  Yes | [ ]  No |

 |

* 1. Stakeholders / Vendors / Providers

[*Click here*](#Stakeholders_Customers_Providers_help) *to go to Appendix A for more information regarding this section*

*This section must be completed for projects containing items expected to be ANSI approved, as it is an ANSI requirement for all ballots*

|  |  |  |
| --- | --- | --- |
| **Stakeholders** | **Vendors** | **Providers** |
| [ ]  Clinical and Public Health Laboratories | [ ]  Pharmaceutical | [ ]  Clinical and Public Health Laboratories |
| [ ]  Immunization Registries | [ ]  EHR, PHR | [ ]  Emergency Services |
| [ ]  Quality Reporting Agencies | [ ]  Equipment  | [ ]  Local and State Departments of Health |
| [ ]  Regulatory Agency | [ ]  Health Care IT | [ ]  Medical Imaging Service |
| [ ]  Standards Development Organizations (SDOs)  | [ ]  Clinical Decision Support Systems | [ ]  Healthcare Institutions (hospitals, long term care, home care, mental health) |
| [ ]  Payors  | [ ]  Lab | [ ]  Other (specify in text box below) |
| [ ]  Other (specify in text box below) | [ ]  HIS | [ ]  N/A |
| [ ]  N/A | [ ]  Other (specify below) |  |
|  | [ ]  N/A |  |
|

|  |
| --- |
| **Other: Universities with programs where students would benefit from a knowledge of HL7** |

 |

* 1. Synchronization With Other SDOs / Profilers

[*Click here*](#Synchro_SDO_Profilers_help) *to go to Appendix A for more information regarding this section*

|  |
| --- |
| Check all SDO / Profilers which your project deliverable(s) are associated with. |
| [ ]  ASC X12 | [ ]  CHA | [ ]  LOINC |
| [ ]  AHIP | [ ]  DICOM | [ ]  NCPDP |
| [ ]  ASTM | [ ]  GS1 | [ ]  NAACCR |
| [ ]  BioPharma Association (SAFE) | [ ]  IEEE | [ ]  Object Management Group (OMG) |
| [ ]  CEN/TC 251 | [ ]  IHE | [ ]  The Health Story Project |
| [ ]  CHCF | [ ]  IHTSDO | [ ]  WEDI |
| [ ]  CLSI | [ ]  ISO | [ ]  Other (specify below) |
|  |

## Appendix A - Instructions (Delete prior to submitting the completed scope statement)

[Click here](#Project_Name) to return to this section in the template above.

Project Scope Statement Purpose:

This Project Scope Statements is intended for products used outside HL7, such as projects to produce standards or Implementation Guides. **Infrastructure projects** (**the RIM, HL7 maintained vocabulary, wrappers, and methodology**) should also use this scope statement but are not required to complete all sections as noted in the instructions.

The objective of this template is to communicate the type of activities a group is undertaking to achieve specific objectives or to produce specific work products. Project Scopes should provide sufficient information to allow inexperienced individuals to anticipate what a group is working on and decide if they wish to become involved. Project Scope statements should also assist committee chairs to manage the workload of the committee and help to set priorities and recognise inter-dependencies with the work of other committees.

The Steering Divisions, TSC, and other appropriate approval bodies, as defined by the HL7 organization and Project Approval and Initiation Process, review and approve the project request. This includes analysis to avoid project overlaps or dependency gaps. A project not aligned with HL7 strategies established by the HL7 Board, or requiring extensive resources may not be approved. A “hosted” project (funded by an external source) may be approved as long as the sponsors provide adequate resources and the project is not detrimental to HL7 strategy; funding may be in the form of resources or financial support, grants, etc.

**Required Information:**

The HL7 Project Management Office (PMO) will review project statements to ensure the names and descriptions are clear and unambiguous across all projects and that required information is provided so as to obtain project approval.

**Project Insight Note:**

The following instructions indicate how the information in this form is mapped to certain fields in Project Insight’s project description form. The fields are mapped to specific fields in the project description form available in Project Insight: <http://healthlevelseven.projectinsight.net/Login.aspx?ReturnUrl=%2fdefault.aspx>

If you need system login setup for Project Insight, contact the HL7 Director of the Project Management Office at pmo@hl7.org

**Recommendation for Non-infrastructure Projects:**

The HL7 Product Lifecycle recommends ballots proceed through **Informative 🡪 DSTU 🡪 Normative** phases, however, HL7 policy allows projects to proceed to normative ballot without an Informative or Draft Standard for Trial Use (DSTU) in special circumstances, such as such the need to respond to government mandate or resolve a critical issue raised by a stakeholder or noted in an existing American National Standard. Bypassing the Informative and/or DSTU ballot must be approved by the TSC. Refer to the HL7 Governance and Operations Manual Section 13 – Review Ballot and HL7Essential Requirements.

1. Project Name and ID [Click here](#Project_Name) to return to this section in the template above.

|  |  |
| --- | --- |
| The name should be concise, based on the objective and unique among all other projects the group takes on. ***Project Insight:*** *Enter into “Name”.* | Project ID: A project ID will be assigned by Project Insight  |
| **TSC Notification Informative/DSTU to Normative:** The Project Facilitator shall check this box and send the PSS to the TSC (via the TSC Project Manager). It is not necessary to notify the Steering Division (SD) Co-Chairs to seek re-approval unless there has been a “major” or “significant’ change in the project scope (as described in the FAQ section). Since the projected project/ballot dates often change during the course of a project, TSC notification that the project is moving to a normative state is required to fulfill ANSI Project Initiation Notification (PINS) reporting requirements. Please refer to the HL7 Governance and Operations Manual and ANSI Essential Requirements for more detail. ***Project Insight:*** *Enter into “Misc Notes”.* |

1. Sponsoring Group(s) / Project Team [Click here](#Sponsoring_Group) to return to this section in the template above.

|  |
| --- |
| **Primary Sponsor/Work Group (1 Mandatory):** Some projects are jointly sponsored and the name of all sponsoring Work Groups should be noted. Every project must have at least one project sponsor and a project facilitator; a multi-disciplinary project team is recommended, e.g. domain expert, UML modeling facilitator, HL7 modeling facilitator, requirements process facilitator, data analyst facilitator, business requirement analyst. Sponsorship may be in the form of resources or funding. ***Project Insight:*** *Enter into “Sponsor(s)”.* |
| **Co-Sponsor:** When Co-sponsor Work Groups are defined, the Primary Sponsor/Work Group shall negotiate with the Co-Sponsor Work Groups the extent of their involvement; this task may be assigned to the Project Facilitator. Examples of negotiated agreements:* Request formal content review prior to ballot
* Request period project updates, specify period (for example, monthly, at trimester Working Group Meetings, etc)
* Other agreements

***Project Insight:*** *Enter into “Co-Sponsor(s)"* |
| **Project Facilitator (1 Mandatory):** This is mandatory for all projects and should be the contact person if there are questions about the Project Scope Statement. The Project Facilitator serves as the Project Lead; the 'go to' person for the project who can answer questions regarding status, scope, objectives, issues, risks, etc. regarding the project. Additional definitions of Project Facilitator responsibilities are at: <http://gforge.hl7.org/gf/project/psc/docman/Project%20Facilitator%20Responsibilities>. ***Project Insight:*** *Enter into “Project Facilitator”.* |
| **Other Interested Parties:** This section should also describe other ‘interested parties’, e.g. anticipated interactions with other committees or other projects. Examples of anticipated interactions that must be negotiated in advance:* Request content review prior to ballot
* Request period project updates, specify period (for example, monthly, at trimester Working Group Meetings)
* Other agreements
 |
| **Facilitators:** Modeling, Publishing, and Vocabulary facilitators are formal roles recognized by HL7, and highly recommended as project participants. If your project has not filled this role, please indicate a contact person for the role, for example, your project may not have a formal vocabulary facilitator but a committee participate has volunteered to serve as liaison with the Vocabulary Committee. .Descriptions of facilitator roles and their responsibilities can be found on the HL7 Wiki via PIC's [Find or Be a Volunteer for an HL7 Work Group](http://wiki.hl7.org/index.php?title=Category:Volunteer_Wanted_by_HL7_Work_Group) . |
| Infrastructure projects, for example, the RIM, HL7 maintained vocabulary, wrappers, and methodology are required to name only the Primary Sponsor and Project Facilitator. |
| **Implementers (2 Mandatory):** If this project will produce a standard, identify at least two implementers who agree to implement a DSTU prior to normative ballot (this is a non-binding agreement). Contact information is mandatory. The intended implementers must be identified at project initiation; however, it is a non-binding agreement. Refer to explanation of Candidate Standard validation below for additional information. ***Project Insight:*** *Enter into “Project Implementers”.* |

Candidate Standard validation

|  |  |
| --- | --- |
| Candidate Standard validation | Executing the Candidate Standard validation approach. HL7 will have a modified open approach to candidate standard validation. All those participants that made a non-binding commitment when the project was initiated will be included if they choose to honor the commitment. Others may be added to achieve a balance or for other necessities for validation. The previous notwithstanding, HL7 will limit the number of participants to ensure a manageable process and reasonable time frame.  |
| Candidate Standard validation approach | A project step that ensures that the Candidate Standard is validated by external industry resources before it is finalized as a normative standard. Where the standard is for interoperability, it is expected that the validation will include at least two independent entities (vendors, user organizations, etc.) building trial implementations and testing them together. Where the standard serves another purpose the validation approach will involve a trial effort to use the draft standard in the manner for which it was created.At the planning stage the entities willing to test must make a non-binding declaration of their intent to participate in validation. Without such a declaration the project should not be initiated. **Comment:** This is expected to be a significant hurdle for new project initiation. At the same time it helps to assure that HL7 member resources will be concentrated on efforts that have a greater likelihood at industry adoption. |

1. Project Definition [Click here](#Project_Definition) to return to this section in the template above.
	1. Project Scope

[Click here](#Project_Scope) to return to this section in the template above.

|  |
| --- |
| The detail should be sufficient that an individual with no previous exposure to the group (or even HL7) could understand the expected activities and results. The scope description should also include high level expectations for the project and indicate alignment with market demands or other drivers for the project, such as government mandates, requirements from industry interoperability connectathon, etc. Also include if the project is abandoning or replacing anything, as well as if the deliverables are applicable to multiple realms. Be sure to spell out all acronyms which the HL7 community is not familiar with as these are carried forward to the NIB (Notice of Intent to Ballot) for ballot announcements.Typically projects to produce standards are routinely supported by the volunteer resources committing to complete the project, and HL7 in the form of meeting rooms, conference call facilities, etc. If additional funding is required, you must provide a budget for the project. A proposed budget is required for any project that will be contracted, for example, website redesign or tooling development.***Project Insight:*** *Enter into “Description”.* |
| FHIR Project: This project will identify and define the initial set of “key” FHIR resources related to the domain of Your domain name. These resources will be defined using the available FHIR tooling and in accordance with documented quality guidelines and balloted as part of the initial FHIR specification. Expected FHIR resources to be produced include: List expected resource names (need not be all and need not be pre-approved).In addition, as the committee deems appropriate and time availability permits, it will define a small number of FHIR extensions relevant to domain content and expected to be necessary to support consistent early implementations. |

* 1. Project Need

[Click he](#Project_Need)re to return to this section in the template above.

|  |
| --- |
| Explain the reason behind the need for this project. This may be related to legislative requirements, industry needs or similar justifications. This section must be completed for projects containing items that are expected to be ANSI approved, as it is an ANSI requirement for all ballots. The information will be used in the NIB form. ***Project Insight:*** *Enter into “Project Need”*  |
| FHIR Project: FHIR is a major new initiative by HL7 intended to significantly speed and enhance interoperability between healthcare systems. The FHIR methodology is dependent on the existence of a number of discrete data structure definitions called “resources”. This project will create the set of essential resource definitions related to the domain of Your domain name here. |

* 1. Success Criteria

[Click here](#Success_Criteria) to return to this section in the template above.

|  |
| --- |
| Indicate the success criteria for the project. ***Project Insight:*** *Enter into “Succss Criteria”*  |
| FHIR Project: Essential domain resources (as confirmed by the FHIR governance body) have been defined and successfully passed DSTU ballot.Small set of FHIR extensions have been vetted and registered in HL7 FHIR extension repository. |

* 1. Project Risks

[Click here](#Project_Risks) to return to this section in the template above.

|  |
| --- |
| Identify any known risks at this time, their impact, likelihood, type and whether the risk is internal or external to HL7. Lastly, document the mitigation plan.Example: FHIR/RESTful architecture may not be able to meet the safety critical requirements of the project.  This uncertainty proves a major risk factor for the successful completion of the project.  Risk Mitigation plan would be to perform feasibility analysis early in the project to establish a technically viable path. The PSS template is following the TSC risk characteristics as outlined in the Risk Assessment Task Force Interim Report: |

* 1. Security Risks

[Click here](#Security_Risks) to return to this section in the template above.

|  |
| --- |
| If the project is creating implementation/executable deliverables, the Work Group will need to do a Security Risk Analysis prior to submitting a publication request. The Yes/No/Unknown checkbox is informative; changing the response does not require submission of a new scope statement. Updates to the project artifacts in subsequent projects may not require a new security risk assessment with each updated publication, but an umbrella assessment for the standard or for a product family may be required.Refer to the [Cookbook for Security Considerations](http://wiki.hl7.org/index.php?title=Cookbook_for_Security_Considerations) for additional guidance. |

* 1. External Drivers

[Click here](#External_Drivers) to return to this section in the template above.

|  |
| --- |
|  Describe any external schedules or calendars which may not be known outside of the project team that are driving target dates for this project. These drivers typically stem from other SDOs or governmental agencies or initiatives. |

* 1. Project Objectives / Deliverables / Target Dates

[Click here](#Project_Obj_Del_TgtDates) to return to this section in the template above.

|  |  |
| --- | --- |
| Enter a list of objectives the project is trying to meet. If the project is to develop one or more work products, the work products’ descriptions should be clear, concise and unambiguous. Work products intended to produce a standard should be in terms of the deliverables:* new elements methodology (e.g. a new way of deriving message specification from a in information model)
* new interface specification for services or application roles
* new functional models
* new message specification (e.g. a new message structure that refers a the state transitions of a new type of clinical act)
* new standard profiles (e.g. CDA implementation guide)
* new terminology subsets or mapping
* new tools intended to improve productivity and support the methodology

In those cases where the objectives are not work products, they should be described so that an outside observer can answer “yes” or “no” to the question “has this objective been met?”As the project progresses, objectives and work products can be refined. Target Dates may be updated and do not require re-approval unless a major change as defined in the FAQ.Projects that have more than one work product to deliver should list each work product’s expected delivery date, taking into consideration expected dependencies among work products.***Project Insight:*** *Enter into “Pjt Objectives and Deliverables ”.* | Target DatesExact dates are not needed. Enter in WGM or ballot cycle format, e.g. : ‘2010 Sept WGM’ or ‘2010 Jan Ballot’.Target dates in Project Insight are only provided in the above format. Target dates can be updated.   |

***Example of Objectives / Deliverables / Target Dates:***

[Click here](#Project_Obj_Del_TgtDates)  to return to this section in the template above.

The following attempts to convey how to identify various objectives /deliverables and their target dates.

|  |  |
| --- | --- |
| **Objective / Deliverable** | **Target Date** |
| Complete analysis, design, draft specification work on Standard XYZ | 2009 May WGM |
| Submit for DSTU Ballot (First Ballot Cycle)First Ballot Cycle" is a prompt for the PMO to create a schedule task in Project Insight to email the Sponsor/Co-Sponsor lists 2 weeks prior to the WGM prior to the first ballot cycle. | 2010 May Ballot/ WGM |
| DSTU Reconciliation | 2010 May Ballot/ WGM |
| Submit for 2nd DSTU Ballot | 2010 Sept Ballot/ WGM |
| Request TSC Approval for DSTU publication | 2011 Jan Ballot/WGM |
| DSTU Period – 12 months | Jan, 2011 – Jan, 2012 |
| Submit Implementation Guide for Informative Ballot | 2011 Jan Ballot/ WGM |
| Reconcile Informative Ballot | 2011 May Ballot/ WGM |
| Submit Publication Request for Implementation Guide | 2012 Sept Ballot/ WGM |
| Submit Standard XYZ for Normative Ballot | 2012 May Ballot/ WGM |
| Reconcile from Normative Ballot  | 2012 Sept Ballot/ WGM |
| Submit Publication Request | 2013 Jan Ballot/ WGM |
| ANSI Approves Standard XYZ | 2013 May Ballot/ WGM |
| Close Project (project end date) | 2013 May Ballot/ WGM |
| FHIR Project: The artifacts produced by this project will be balloted as part of the FHIR DSTU project (Project Insight ID TBD).Refer to FHIR Ballot Prep [wiki page](http://wiki.hl7.org/index.php?title=FHIR_Ballot_Prep) for additional information and dates |

* 1. Common Names / Keywords / Aliases

[Click here](#Common_Names_Keys_Aliasis) to return to this section in the template above.

|  |
| --- |
|  List all common names, aliases, alternative names and keywords related to the product(s) this project is producing. Common Name - this would be the 'familiar name' or a 'convenience name' of a product, used in place of long and unwieldy names. Keyword - Any words that would assist a user when searching for the productAlias - This would be the "also known as" name, or a slant term, or even the old name before it become formal***Project Insight:*** *Enter into “Common Names / Keywords / Aliases"* |

* 1. Lineage

[*Click here*](#Lineage) to return to this section in the template above.

|  |
| --- |
| To assist with ballot documentation and cross referencing, for any project creating a subsequent release of a product (i.e. Release 2 or 'higher'), indicate the name of the prior product and if it's supplanting, replacing or coexisting with a previous release. ***Project Insight:*** *Enter into “Lineage"* |

* 1. Project Requirements

[Click here](#Project_Requirements) to return to this section in the template above.

|  |
| --- |
| To support requirements traceability, enter the requirements known at this point in time of the project. Because this document is early in the Project Lifecycle, if requirements are yet to be determined, enter the SPECIFIC URL where they will be documented.***Project Insight:*** *Enter into “Pjt Requirements”.*  |

* 1. Project Dependencies

[Click here](#Project_Dependencies) to return to this section in the template above.

|  |
| --- |
| This section is not required for Infrastructure Projects.The dependency may be the work of another project undertaken by this group or by another group. Anticipating dependencies can allow groups to coordinate their effort to ensure the overall objectives of HL7 can be met. An example of a dependency is: The CDA ballot needed the Data Types produced by Infrastructure and Management Project to be through ballot before the CDA ballot could be finalised.***Project Insight:*** *Enter into “Pjt Dependencies”.*  |

* 1. Project Document Repository Location.

[Click here](#Project_Doc_Repository_Location) to return to this section in the template above.

|  |
| --- |
| Indicate where one can go to find deliverables/documents created by the project team by entering **the EXACT URL(s)** where one can go to find deliverables, documents, artefacts created by the project team for this project. The URL could point to the HL7 Wiki, TSC Wiki, GForge, Project Insight, etc. A template to create a Project Page on the HL7 Wiki is available at: <http://wiki.hl7.org/index.php?title=Template:Project_Page>***Project Insight:*** *Enter into “Project Document Repository”.* |

* 1. Backward Compatibility

[Click here](#Backwards_Compatibility) to return to this section in the template above.

|  |
| --- |
| Indicate the backward compatibility of the expected project artefacts/deliverables, if known.***Project Insight:*** *Enter into “Backward Compatibility”; enter additional information into ‘Misc. Notes’.* |
| FHIR Project: Mappings between existing static models and created resources may eventually be defined, but this work is out of scope for this project. |
| TSC position statement on new projects using R2B * HL7's primary specification for Data Types to be used in Interoperability is "HL7 Version 3 Standard: Data Types - Abstract Specification, Release 2" Any specification, other than HL7 Version 2 is expected to use or base its data types on this specification (which is also an ISO standard).
* In order to facilitate selected applications originally implemented in Release 1 of this standard, the Implementation Technology Specification Work Group, created an implementation specification "HL7 Version 3 Standard: XML Implementation Technology Specification - Data Types - Abstract DT R2 Implemented in Wire Format Compatible With DT R1, Release 1" This specification is known in short-hand as Data Types R2B.
* The purpose of this specification was to support active projects, with functioning implementations that originated in the R1 data types. Future use of the "R2B" Implementation Technology is limited to projects that:

a) Were originally developed AND implemented in DT R1 b) Are being corrected or extended in the same functional space for use by the original community of implementers. c) Whose use of the R2B specification is noted in the Project Scope Statement - "Does this project seek to use ITS R2B or its Datatype representations?" d) Have received permission from the TSC for such use of R2B  |

* 1. External Vocabularies

[Click here](#External_Vocabularies) to return to this section in the template above.

|  |
| --- |
| If the project will reference any external vocabularies, for example SNOMED, LOINC, ICD-10, list the external vocabularies. |

1. [Products](#Product)

[Click here](#Products) to return to this section in the template above.

|  |
| --- |
| **Product(s):** Indicate the associated Product line(s); check all that apply. Additional information regarding HL7 Products is available at www.HL7.org > Standards > [Introduction](http://www.hl7.org/implement/standards/index.cfm?ref=nav). For additional information on creating or modifying HL7 processes, refer to the document at Home > Resources > Procedures > [Introducing New Processes to HL7](http://www.hl7.org/documentcenter/public/procedures/IntroducingNewProcessesToHL7.zip).***Project Insight:*** *Enter into “Product Type”.* |

1. Project Intent

[Click here](#Project_Intent) to return to this section in the template above.

|  |
| --- |
| Indicate if/how this project affects a standard or HL7 policy/procedure/process. If a project is withdrawing an informative document, additional information can be found in the GOM Section 13; information regarding withdrawal of an HL7 American National Standard can be found in HL7Essential Requirements. If a project is adopting or endorsing an externally developed Implementation Guide, additional information can be found in the GOM Section 18. The GOM is available at: <http://www.hl7.org/documentcenter/public/membership/HL7_Governance_and_Operations_Manual.pdf>).***Project Insight:*** *Enter into “Project Intent”.* |
| FHIR Project: Resources will be published as part of the FHIR DSTU ballot |

* 1. Ballot Type

[Click here](#Ballot_Type) to return to this section in the template above.

|  |
| --- |
| If applicable, indicate the type of balloting the deliverables will go through. Additional information in determining the correct ballot strategy can be found in the [Technical Steering Committee (TSC) Guidance on Ballot Levels](http://gforge.hl7.org/gf/download/docmanfileversion/7213/10098/BallotGuidance-20130128.doc). TSC also offers guidance on [balloting and re-balloting](http://gforge.hl7.org/gf/download/docmanfileversion/7155/10014/ReballotingStandards.doc). ***Project Insight:*** *Select a value from the “Type” dropdown.* |
| FHIR Project: This project will not ballot directly. Instead, content will be combined with resources from other committees and jointly balloted as part of the FHIR DSTU ballot (managed as a distinct TSC project). |

* 1. Joint Copyright [Click here](#Joint_Copyright) to return to this section in the template above

|  |
| --- |
| Check this box if you will be pursuing a joint copyright. Note that when this box is checked, a Joint Copyright Letter of Agreement must be submitted to the TSC in order to for the PSS to receive TSC approval.***Project Insight:*** *Enter into “Joint Copyright”.* |

1. Project Logistics
	1. External Project Collaboration [Click here](#External_Project_Collaboration) to return to this section in the template above.

|  |
| --- |
| Include SDOs or other external entities you are collaborating with, including government agencies. Indicate the nature and status of the Memorandum of Understanding (MOU) if applicable.Agreement Status: Memorandum of Understanding (MOU) or Associate Charter Status types are: Negotiating or signed (please indicate the date signed.) Leave blank if there is no agreement in place. Refer to <http://www.hl7.org/about/agreements.cfm> for a current listing of HL7’s agreements.***Project Insight:*** *Enter into “Collaboration Efforts”.* |
| FHIR Project: In producing resources, the committee will consult specifications from a wide variety of external organizations, including OpenEHR, IHE, various affiliates, government organizations and other SDOs. However, this consultation will not require direct interaction with these other organizations. (Though some may be involved in the ballot review process.)Feel free to note specific additional collaborations you intend to use in the development of your resources if applicable. |

* 1. Realm [Click here](#Realm) to return to this section in the template above.

|  |
| --- |
| Indicate whether the project is applicable globally (universal), or intended for a specific country or region (realm). Note that Non-US realm project scope statements should be directed to the appropriate HL7 Affiliate.Projects meeting one or more of the following guidelines are candidates for being universal realm projects. * Stakeholders representing 2 Realms at a minimum, where stakeholder should be interpreted as a specific group or organization listed in the External Project Collaboration section or the Stakeholders / Vendors / Providers section of the project scope statement
* Requirements coming from a minimum of 2 Realms
* Project will be implemented in a minimum of 2 Realms
* Minimum of 2 Realms represented on project team

Also note that if the Realm changes from ‘Realm Specific’ to ‘Universal’ additional project resources may be necessary to support that change. This is considered a ‘significant’ or ‘major’ change and should go through the project approval process as a Universal Realm project.If applicable, check the box to indicate that the standard balloted or was previously approved as realm specific standard. For projects producing both universal and realm specific deliverables, document those details here (specify which deliverables are Universal and which are Realm Specific).*Project Insight: Enter into “Realm” and “HL7 Affiliate” (if applicable).* |

* 1. Project Approval Dates [Click here](#Project_Approval_Dates) to return to this section in the template above

|  |
| --- |
| Note that the SD and TSC Approval dates don’t need to be captured in this template; this section simply reminds project facilitators about the need to gather SD and TSC approval. SD/TSC approval dates will be entered into Project Insight as they occur.**US Realm Task Force (USRTF) Approval Date:** This occurs before Work Group approval because the USRTF may offer guidance on Work Group co-sponsors. Forward the PSS to the TSC Project Manager and request a time to review the project with the US Realm Task Force (USRTF).**Work Group Approval Date:** The date the sponsoring Work Group approved the project. Following Work Group Approval, forward the PSS to the PMO (pmo@hl7.org):  ***Project Insight:*** *Enter into “Start Date”.***PBS Metrics and Work Group Health Reviewed? (required for SD Approval):**  Additional information regarding this task can be found via [www.HL7.org](http://www.HL7.org) > Resources > Tools and Resources > Project Management and Tracking Tools > [Guidance for Steering Division Co-Chairs to Evaluate Work Group Capacity to Undertake New Effort](http://gforge.hl7.org/gf/download/docmanfileversion/7241/10172/PBSMetricGuidanceforSDCoChairs2013Final.doc)**FHIR Management Group (FMG) Approval Date:** Submit to FMG for approval concurrent with submission for SD Approval.**SD Approval Date:** The date the sponsor’s Steering Division approved the project. ***Project Insight:*** *Enter into “SD Approval Date”.*The "PBS Metrics Reviewed?" checkbox is a reminder for the Steering Divisions to look at the Work Group’s PBS Metrics during their SD review process to insure that the Work Group has the bandwidth to take on additional project work.**TSC Approval Date:** The date the Technical Steering Committee approved the project. ***Project Insight:*** *Enter into “TSC Approval Date”.***Joint Copyright Letter of Agreement received? (req'd for Joint Copyrighted material):**  When the Joint Copyright box is checked, a Joint Copyright Letter of Agreement that contains the verbiage outlined within the SOU must be signed by both parties and submitted to the TSC in order for the PSS to receive TSC approval. |

* 1. Stakeholders / Customers / Providers

[Click here](#Stakeholders_Customers_Providers) to return to this section in the template above.

|  |
| --- |
| This section must be completed for projects containing items that are expected to be ANSI approved, as it is an ANSI requirement for all ballots. The information will be used in the NIB form. Indicate the associated stakeholders, customers and providers for which this project is intended. Check all that apply. ***Project Insight:*** *Enter into “Stakeholders / Customers / Providers”; enter additional information into ‘Misc. Notes’.* |

* 1. Synchronization With Other SDOs / Profilers [Click here](#Synchro_SDO_Profilers) to return to this section in the template above.

|  |
| --- |
| Indicate the existence, or absence, of related implementation guides or standards with the appropriate SDO/Profiler. The list here includes those that HL7 has an agreement with as listed via www.HL7.org > About HL7 > [Agreements](http://www.hl7.org/about/agreements.cfm?ref=nav).The main goal of this section is to get to get clarity on potential conflicts with other SDO/Profiler deliverables that we can address at the time of project definition. Also, we want to avoid confusion for stakeholders that have to deal not only with HL7 but also other SDO/Profiler deliverables. An example of this is the development of implementation guides where we want to make sure that it is done jointly with, say, IHE, or that it is clearly stated in this section why the proposed IG is different from similar IGs.***Project Insight:*** *Enter into “Synchronization With Other SDOs / Profilers”; enter additional information into ‘Misc. Notes’.* |
| FHIR Project: Not applicable. This work will not directly involve other SDOs at this time. |

## Appendix B - Project Approval

[Click here](#Project_Approval_Dates) to return to the Project Approval Date section in the template above.

|  |
| --- |
| Every project scope statement must follow the appropriate review/approval process based on its project sponsor: * Work Group
* TSC
* Marketing or Board Committee
* Board of Directors or a Contract project
* International Council
* HL7 Affiliate

Documentation detailing these processes is located at:[www.HL7.org](http://www.HL7.org) > Participate > Templates > Project Scope Statement and Project Approval Process or directly at the permalink <http://www.hl7.org/participate/templates.cfm?ref=nav>. |

## Appendix C – Frequently Asked Questions

[Click here](#Project_Name) to return to this section in the template above.

**Q: What is the definition of a project?**

**A:** From the HL7 Development Framework, Section 2.2.1, HL7 Work Effort:

An HL7 work effort represents an activity being undertaken by an existing Work Group or Board appointed committee to achieve specific objectives or to produce specific work products.

A Work Group shall consider a work effort to be a project if one or more of the following is true of that work effort:

• involves a group outside of HL7 (may require Board approval)

• requires external funding (may require Board approval)

• is going to be balloted

• requires cross-committee participation

• is determined to be a project by the committee

An HL7 project:

• has an objective (statement of what is going to be produced),

• will have a finite existence (the end date to be determined by the resources available and the start date), and

• if additional funding is required, it will have a budget (including resources and funding sources)

• will have at least one participant available to contribute and must have a project leader, if only an interim to get the project started

• will have at least two implementers (unless the project is intended to support the HL7 infrastructure)

• will have an estimated schedule

Project Management Institute’s PMBOK Guide and the publication “The Fast Forward MBA in Project Management” indicate the following:

Typically, a project is a temporary endeavor undertaken to create a unique product or service.  All projects have two essential characteristics.  (1) Every project has a beginning and an end. (2) Every project produces a unique product. HL7 also recognizes ‘Maintenance’ projects which usually repeat on an annual basis; these maintenance projects do not need to be re-submitted or have a definite end date.

Temporary means that every project has a definite beginning and a definite end.  Temporary does not necessarily mean short in duration, it just means that projects are not ongoing efforts.  Furthermore, projects involve something that has not been done before and which is, therefore, unique.

Projects shouldn’t be confused with ongoing operations.  Ongoing operations have the opposite characteristics of projects in that they have no defined end and they produce similar, often identical, products.  Examples of ongoing operations are (a) an insurance company processes thousands of claims every day; (b) a bank teller serves over 100 customers daily, providing a few dozen specific services.

The objective of a project is to attain the objective and close the project.  The objective of an ongoing operation is typically to sustain the business.

**Q: Do I need to create a Project Scope Statement if my project isn’t going through the ballot process?**

**A:** Yes, all projects need to have a Project Scope Statement completed and submitted to the HL7 PMO. A lot of work done by Education, Marketing, Electronic Services, ArB, PIC, etc. does not need to go through the ballot process; however, visibility of that work is necessary. Project Scope Statements are the foundation for communicating project information. They also serve as a tool for Project Facilitators to gather the right information to begin a project as well as track the project’s progress.

**Q: Do I need to create separate Project Scope Statements for each Implementation Guide or other support documents?**

**A:** A single PSS can indicate multiple deliverables for the standard being addressed, so, no, a separate PSS does not need to be created for each Implementation Guide or support document for that standard. Simply identify all of the Implementation Guides and documents in the Project Objectives and Deliverables section that are to be produced for the project.

**Q: I have many related projects, should I include them all within one PSS or complete a PSS for each subordinate project?**

**A:** The Project Services Work Group discourages creating a 'Master Project containing many subordinate projects'. Instead, multiple individual projects should be created, using the Dependency field to refer to the other related projects.

**Q: The scope or objective of my project changed. Do I need to create a new PSS?**

**A:** You may or may not have to as it depends on the change. Oftentimes, the scope or objectives of a project may change during its lifecycle, perhaps due to regulatory changes or tying back to a different standard. . When the scope changes, it is preferred that a new Project Scope Statement NOT be created. By keeping the same Project ID, the ballot site can readily point the same project ID to both DSTU and Normative ballots.

If the change in scope or objectives is minor, simply update the existing project scope statement, and within Project Insight, indicate the modifications in the appropriate fields. You can also use the ‘Misc. Notes’ text box for documentation.

However, if the change in scope or objectives is major, the Project Facilitator should submit a new Project Scope Statement, as many of the original information won’t accurately reflect what is being done anymore.

**Q: What defines a ‘major’ or ‘significant’ change in scope?**

**A:** Since ‘major’ and ‘significant’ are subjective terms, examples may provide better comprehension of a “major” or “significant” change to a project scope statement.

A “major” or “significant change” in project scope includes the following:

* Creating a new Release of a Normative or Informative artifact (excludes DSTU, refer to [TSC Policy and Guidance to Work Groups on DSTU Updates vs. DSTU Ballots](http://gforge.hl7.org/gf/download/docmanfileversion/7482/10824/Guidance-to-Work-Groups-on-DSTU-Updates20130819.docx))
* The Project End date extends by 24+ months
* Additional HL7 funds are required
* The Project Intent changes (i.e. the project changes from “Revising a Standard” to “Creating a Standard”)
* The change in scope will result in an item that qualifies as ‘substantive change’ as defined in HL7 Essential Requirements. (Normative ballot)
* The Ballot Type changes to a Normative (i.e. the project changes from planning for an Informative ballot to a Normative ballot)
* The Realm changes from ‘Realm Specific’ to ‘Universal’ (since additional project resources may be necessary to support that change)
* The deliverable’s backwards compatibility changes from ‘Yes’ to ‘No’ (excludes DSTU, refer to [TSC guidance documents](http://hl7tsc.org/wiki/index.php?title=Main_Page) on the TSC Wiki Main Page)

**Q: I'm taking my project from DSTU to Normative or Informative to Normative, what should I do first?**

**A:** Prior to submitting a NIB, notify the TSC (via the TSC Project Manager) that you plan to bring something to Normative ballot by modifying Section 1 of the PSS with the following information and including the current date in the date field. There is no need to contact the Steering Division of this action.

For existing projects, if there isn't a major change in scope, there is no need to fill out a new PSS; simply add the Normative notification date information below to Section 1 to the PSS document was previously approved by the TSC. The TSC approval triggers a notification to ANSI of a new standard coming. It also begins a countdown clock where the project item(s) need to complete balloting within 18 months and then be published within 12 months.

TSC Notification DSTU/Informative to Normative Date:

**Q: Are special considerations for FHIR projects?**

**A**: There is a FHIR Ballot Prep [wiki page](http://wiki.hl7.org/index.php?title=FHIR_Ballot_Prep) which provides guidance on ballot dates; these dates will impact the “Project Objectives/Deliverables/ Target Dates" section of the project scope statement. Additional instructions for FHIR projects are contained in Appendix A – Instructions.

**Q: Do I need to include budget figures in my scope?**

**A:** Typically projects to produce standards are routinely supported by the volunteer resources committing to complete the project, and HL7 in the form of meeting rooms, conference call facilities, etc. If additional funding is required from HL7, you must provide a budget for the project. A proposed budget is required for any project that will be contracted, for example, website redesign.

**Q: I’ve submitted my PSS to my Steering Division for approval but haven’t heard anything from them. What should I do?**

**A:** First, check the Steering Division’s meeting minutes. Look to see if your project was on one of their agendas, and if so, if it was approved or the SD had further questions. Your first point of contact with the SD should be their Project Facilitator. If you can’t contact them, contact the Steering Division Representative and Alternate.

If the SD has approved your project, they will submit it to the TSC for approval via GForge’s tracker system. To view which approvals your project has gathered, find your project by using the HL7 Searchable Project Database (http://www.hl7.org/special/Committees/projman/searchableProjectIndex.cfm), located on the www.HL7.org Homepage).

**Q: Do I need to update the PSS if I discover after it’s approved that I need to coordinate ballots with other HL7 Work Groups?**

**A:**  Yes, we recommend updating the Ballot Strategy section of the Project Scope Statement as well as Project Insight. Include the ballot name and release/version your project is coordinating with.

**Q: Are there special considerations for DSTU ballots**

**A:** Refer to [TSC guidance documents](http://hl7tsc.org/wiki/index.php?title=Main_Page) on the TSC Wiki Main Page for additional information on DSTUs available at: <http://gforge.hl7.org/gf/download/docmanfileversion/7482/10824/Guidance-to-Work-Groups-on-DSTU-Updates20130819.docx>.

**Q: When reaffirming a standard, does a PSS need to be created and go through the review/approval process?**

**A:** Yes. Reaffirmation of a standard requires a normative ballot.

**Q: When withdrawing a published standard or a standard that has gone through balloting, does a PSS need to be created and go through the review/approval process?**

**A:** In most cases, a PSS is not required. However a [Notice of Withdrawal of Proposed ANS](http://www.hl7.org/permalink/?WithdrawANS) form must be completed and submitted to the TSC, following HL7 Essential Requirements. This form can be found via www.HL7.org > Resources > Templates > [Notice of Withdrawal of Proposed ANS](http://www.hl7.org/permalink/?WithdrawANS).

In this case ‘withdrawing a standard’ refers to many things, such as choosing not to extend a standard that has reached its 5 year end-of-life or identifying the need to sunset a standard.

A PSS does need to be created if the standard being withdrawn is intertwined/intermingled with other standards. The PSS provides visibility so dependencies in other standards can be changed.

**Q: Should a Work Group create a new PSS when creating a new Release of a Standard?**

**A:**  This is required for Normative and Informative artifacts only. In most all cases, there will be a significant enough change in the newer Release of the Standard to warrant a new PSS. New balloted products require a PSS, for example, adding ITS to an existing project creating a DAM (Domain Analysis Model). Also, a new PSS helps for tracking and historical purposes, as a new PSS assists HQ in keeping a one-to-one relationship of standards to projects (refer to [TSC guidance documents](http://hl7tsc.org/wiki/index.php?title=Main_Page) on the TSC Wiki Main Page for [additional information on DSTU](http://gforge.hl7.org/gf/download/docmanfileversion/7482/10824/Guidance-to-Work-Groups-on-DSTU-Updates20130819.docx)s; DSTUs do not require a new PSS for a new release).

**Q: How do I know the approval status of my project?**

**A:** Look up your project using the HL7 Searchable Project Database (http://www.hl7.org/special/Committees/projman/searchableProjectIndex.cfm), located on the www.HL7.org Homepage). The search results will reflect SD and TSC approval statuses either by reflecting the date the group approved the project or indicated ‘Awaiting Approval’ if the group has not approved the project.

**Q: What approvals are needed if I revise my existing PSS, say the project’s scope changes?**

**A:** The same approval process should be followed whether it’s a new project or a scope change to an existing project.

When the scope is changed in a project, the modified Project Scope Statement will be approved by the primary WG and the SD, providing the TSC using the same time line and deadlines as submissions for new projects. When the scope changes, it is recommended that a new Project Scope Statement NOT be created. By keeping the same Project ID, the ballot site can readily point the same project ID to both DSTU and Normative ballots.

Best practice: Use Microsoft Word’s ‘Track Changes’ tool to highlight the changes being made to the Project Scope Statement.

**Q: What ballot types are required to go through the project approval process?**

**A:** All ballot types (Comment Only, Informative, Normative, DSTU) need to go through the project approval process, however, as identified in the Project Scope Statement, a single project can define ballot plans for multiple types of ballots for the project, for example, Comment Only >DSTU > Normative or Informative > Normative.

**Q: Do I need to go through the project approval process if a standard has expired and will not be reaffirmed?**

**A:** No. When a work group has balloted a standard at DSTU, informative, or normative ballot, and decides the standard will be withdrawn, the withdrawal form at www.HL7.org > Resources > Templates > [Notice of Withdrawal of Proposed ANS Template](http://www.hl7.org/documentcenter/public/membership/ANSI_proposal_withdrawal.doc) is needed for ANSI notification and must be approved by the Work Group and then submitted to and approved by the TSC.

**Q: What is the approval process for HL7 projects that collaborate with ISO or the JIC?**

**A:** Follow the process documented on via www.HL7.org > Participate > Balloting > [HL7's Collaboration with ISO and JIC](http://www.hl7.org/participate/isojic.cfm) .

**Q: Do I need additional approvals when creating or modifying an HL7 Policy/Procedure/Process?**

**A:** Yes. Work Groups should also have the Architectural Review Board review/approve the PSS. Work Groups should include the ArB when sending the PSS to their Steering Division for review/approval. For additional information on creating or modifying HL7 processes, refer to the document [Introducing New Processes to HL7](http://www.hl7.org/documentcenter/public/procedures/IntroducingNewProcessesToHL7.zip).

**Q: How should a Work Group document the voting results after seeking approval for the PSS?**

**A:** The ideal way is to post it in meeting minutes, so that they are documented and easily referenced. If that’s not possible, an email to the Listserv will suffice.

**Q: Why does the USRTF review/approval occur before the Work Group review/approval?**

**A:** One of the tasks of the USRTF is to review and recommend which Work Groups are the best sponsor and cosponsors. Hence a review by the USRTF will aid in determining these acts in a similar fashion to the International Affiliates.

**Q: Define ‘task’ and ‘activity’ as related to project management.**

**A:** Theoretically, ‘activity’ is the action verb within a ‘task’. However, for HL7 projects, ‘task’ and ‘activity’ can be considered synonymous terms.

Task/activities should be:

* Specific - a single, well defined, discrete activity. The 8/80 is a good guideline -- no task should be smaller than 8 hours or larger than 80 hours.
* Achievable - it should be something that can be done as a single deliverable and can be defined as being completed or done such as a document being produced.
* Measurable - it should be an activity that can be measured such as a deliverable produced, an elapsed period of time or number of iterations

**Q: How should a Work Group document annual work/maintenance within Project Insight?**

**A:** A project entry should be opened in Project Insight indicating the annual work and the respective years. This project should have a Project Status of ‘3 Year Plan Item’; note that a Project Scope Statement isn’t needed for this entry because it’s a 3 Year Plan item and only high level information is necessary. This project can then remain ‘as-is’, or modified so it indicates accurate future years.

When the Work Group actually begins the annual work, they should complete a PSS indicating the scope of work involved and gather the necessary approvals for the PSS. A new project in Project Insight will be created (and will have a Project Status of ‘Active Project’). Once the scope of work has been completed for this project, it will be closed/archived.

Hence, the 3-Year Plan project always remains open; the ‘Active Project’ PSS will be the project reflecting the specific annual maintenance being done.

An example of the above situation can be found for Project Service’s annual updates to the PSS Template. Project 531 is the 3YP entry indicating the need for the work in 2010, 2011, 2012, 2013 and beyond. Project 581 was created to identify the specific work that would be done for the 2010 updated template. In January, 2010, project 581 was closed because the new PSS template was released to membership, however project 531 was modified to remove references to ‘2010’ and remains open to indicate the need for the work each year.

**Q: Should a project remain open/active during its DSTU Test Period?**

**A:** Yes, it should. This means that the project will continue to show up in the Searchable Project Database and on Project Insight reports.

**Q: Why was I asked to Disable or Enable a macro when I opened this document?**

**A:** This document contains a macro that, when run by the user, removes the green ‘help’ text within the template portion of this document and provides a cleaner version of their project scope statement. To run the macro, select Tools > Macro > Macros… > Run.

Note that the macro will NOT remove the Appendices; the user must remove the Appendix verbiage on their own.

**Q: How do I search/view HL7 Projects?**

**A:** There are three ways to view HL7 projects, all located at www.HL7.org > Participate > Tools and Resources > Project Management and Tracking Tools (http://www.hl7.org/participate/toolsandresources.cfm):

1. The Searchable Project Database (<http://www.hl7.org/special/Committees/projman/searchableProjectIndex.cfm>, located on the www.HL7.org Homepage and titled ‘H7 Project Database’.
2. An Excel spreadsheet of all HL7 projects is available via GForge > Projects » TSC > Releases > HL7 Project List (<http://gforge.hl7.org/gf/project/tsc/frs/?action=FrsReleaseBrowse&frs_package_id=98>).
3. Project Insight (a Project Insight User ID and Password is required – this differs from your HL7 User ID and Password). Contact the HL7 PMO for more information (pmo@hl7.org). The URL is: <http://healthlevelseven.projectinsight.net/l.aspx?ReturnUrl=%2fdefault.aspx>.

**Q: Where can I find the Project Scope Statement Template?**

**A:** The most recent version of the Project Scope Statement Template (MS Word document) is located at within a Zip file at www.HL7.org > Participate > Templates > [Project Scope Statement and Project Approval Process](http://www.hl7.org/participate/templates.cfm) .

**Q: Do I need to specify a Reference Information Model (RIM) version in the V3 standard I am developing?**

**A:** Unless specified, it is assumed that a project incorporates the current version of HL7 infrastructure (RIM, Datatypes and Vocabulary).

Project Services recommends that your Work Group’s modeling facilitator monitor proposed RIM changes that may impact the standards you are developing for the duration of your project. The modeling facilitator can do this by subscribing to the harmonization@lists.hl7.org listerv. For more information on RIM change proposals, contact the MnM Work Group.

**Q: What do I need to do if I want a project document to be publically available outside of HL7?**

**A:** It’s a rare instance that a project will create and distribute a public document in accordance to the GOM’s ruling.  In the instance that a project deliverable does adhere to it, the project team will need to present a proposal to the Executive Committee to provide funding to create and distribute a document publicly.  GOM Sections 09.01(d) and 16.01 indicate that the Executive Committee determines what is publically available. More information can be found at: <http://www.hl7.org/documentcenter/public/membership/HL7_Governance_and_Operations_Manual.pdf>.

**Q: Why can’t I turn Track Changes on within this document?**

**A:** In order for the checkboxes to work smoothly, this document has been ‘protected’. To use Track Changes, turn off the protection by clicking on: (pre- MS Word 2007) Tools > Unprotect Document or (MS Word 2007 and higher) Review > Protect Document. Note that by unprotecting this document, when checking a Checkbox, a window will pop up and you’ll want to select the ‘Default Value’ radio button ‘Checked’.

**Q: How can I view projects which my Work Group is a co-sponsor?**

**A:** Look up your project using the Searchable Project Database (http://www.hl7.org/special/Committees/projman/searchableProjectIndex.cfm), located on the www.HL7.org Homepage). Select your Work Group in the "Sponsor" dropdown field. The search results will reflect projects which your Work Group is sponsoring and co-sponsoring.